

Challenges of International Collaborative Governance in Africa

Zamokuhle Mbandlwa

Department of Public Administration and Economics, The Durban University of Technology, Durban, South Africa; Email: ZamokuhleM@dut.ac.za,

***Corresponding Author:** 21240964@dut4life.ac.za

Citation: Mbandlwa, Z. (2025). Challenges of International Collaborative Governance in Africa. *Journal of Cultural Analysis and Social Change*, 10(3), 293–302. <https://doi.org/10.64753/jcasc.v10i3.2412>

Published: November 26, 2025

ABSTRACT

International collaborative governance has become increasingly essential in addressing complex global challenges, such as climate change, global health crises, and transnational security threats. This research aims to explore the multifaceted challenges faced by international actors in their efforts to govern collaboratively on a global scale. The primary objectives of this research are to identify the key challenges impeding effective international collaborative governance, assess their impact on global decision-making, and propose recommendations for overcoming these challenges. We aim to contribute to a deeper understanding of the obstacles facing international cooperation and the strategies that can enhance its effectiveness. To achieve these objectives, this study employs a mixed-methods approach. Quantitative data collection involves surveys and analysis of international agreements, treaties, and declarations, while qualitative data is gathered through expert interviews and content analysis. The research sample encompasses diverse international organizations, state actors, and civil society groups. The study reveals a range of challenges, including sovereignty concerns, power imbalances, and the difficulties of enforcing international agreements. Quantitative data demonstrate that a significant number of international agreements face non-compliance issues, and power disparities hinder equitable decision-making processes. Qualitative data provide insights into the practical complexities faced by international actors. International collaborative governance is crucial for addressing global issues, but it faces formidable challenges. The findings suggest the need for innovative mechanisms to overcome sovereignty concerns, promote equitable participation, and enhance the enforcement of agreements. Future research should focus on exploring potential solutions and their feasibility to strengthen global collaborative governance and ensure a more effective response to pressing global challenges.

Keywords: International Collaborative, Governance Challenges in Global Collaboration, Power Imbalances, Recommendations for Global Governance, Public Administration

INTRODUCTION

International collaborative governance in Africa has emerged as a crucial mechanism for addressing complex transnational challenges, including economic development, security, public health, and environmental sustainability (Allan and Curtis, 2005, Lima, 2021). Governance models involve the cooperation of multiple actors, such as national governments, international organizations, non-governmental organizations (NGOs), and private sector entities, in formulating and implementing policies that transcend national boundaries (Ansell and Gash, 2008). However, despite its potential to enhance policy effectiveness and institutional capacity, international collaborative governance in Africa faces numerous challenges and shortfalls. These include institutional weaknesses, political instability, resource constraints, divergent interests among stakeholders, and the influence of external actors with competing agendas (Osimen et al., 2024).

It is also important to note that, one of the primary challenges international collaborative governance faces is the lack of strong and effective governance institutions in many African countries. This hampers the successful implementation of collaborative initiatives (Brinkerhoff, 2016). Additionally, political instability and conflict in

various regions create barriers to sustained cooperation, as trust deficits and shifting political priorities often undermine long-term commitments (Obeng-Odoom, 2020). Furthermore, the influence of foreign donors and international organizations, while often beneficial, can sometimes lead to power imbalances and reduced local ownership of collaborative projects (Chanie and Mihyo, 2013).

This paper explores the key challenges that hinder effective international collaborative governance in Africa, examining the structural, political, and economic constraints that affect multilateral cooperation. It also highlights potential strategies to enhance governance effectiveness, with a focus on fostering institutional resilience, improving stakeholder coordination, and promoting locally driven policy initiatives.

THEORETICAL FRAMEWORKS

Collaborative governance theories focus on how different stakeholders—government agencies, private sector actors, non-profit organizations, and the public—work together to achieve common goals. There are different theories that are discussed in this paper. The prominent scholars who made significant contribution in international collaborative governance are discussed.

Ansell and Gash's Collaborative Governance Model (2008)

Ansell and Gash define collaborative governance as a structured process where public agencies and stakeholders engage in decision-making. They further emphasize that starting conditions, institutional design, and leadership are key factors in collaborative governance. They highlight that trust-building, commitment, and shared understanding are essential for the success of collaborative governance.

Collaborative governance is most broadly defined as a process involving state and non-state actors jointly addressing an issue, be they civil society, public or private organisations, or individual citizens. Collaborative governance is still emerging as a practice and field of study; there are a variety of more precise definitions that are contested and overlap in academic debate.

Ansell and Gash (2008) provide criteria for identifying collaborative governance which are useful in helping distinguish it from other approaches: the process is initiated by a public agency or institution includes participation of non-state actors. In collaborative governance, participants are not only to be consulted — they have decision-making power.

Scholars such as, Emerson and Nabatchi (2015) have defined collaborative governance as "the processes and structures of public policy decision making and management that engage people across the boundaries of public agencies, levels of government, and/or the public, private, and civic spheres to carry out a public purpose that could otherwise not be accomplished."

Emerson, Nabatchi, and Balogh's Integrative Framework (2012)

Another perspective of the above-mentioned scholars identifies three core elements of collaborative governance. Which is the principled engagement (shared dialogue and deliberation), shared motivation (trust, legitimacy, and commitment), capacity for joint action (resources, skills, and structures). They focus on how different actors come together, sustain collaboration, and produce outcomes.

Collaborative governance draws from various fields of practice and research in public administration. This article consolidates and expands multiple conceptual frameworks, research insights, and practical knowledge into a comprehensive framework for collaborative governance. The framework outlines a series of interconnected dimensions, including the broader system context, the collaborative governance regime, and its internal dynamics and actions, which can drive impacts and adaptations across systems. It serves as a conceptual guide for examining different forms of cross-boundary governance, from intergovernmental policy or program cooperation to regional collaborations involving nongovernmental stakeholders and public-private partnerships (Bingham, 2011).

The framework incorporates insights on individual incentives and challenges to collective action, processes for collaborative learning and conflict resolution, and institutional structures that facilitate cross-boundary cooperation. Designed as a general model, it can be applied to analyses across various scales, policy areas, and levels of complexity. Additionally, the article presents ten propositions regarding the dynamic interactions within the framework and concludes with a discussion on its implications for theory, research, evaluation, and practice.

Network Governance Theory

Some scholars and experts view governance as a network of interdependent organizations rather than a single authority. The model developed by scholars like Rhodes (1997) and Provan & Kenis (2008). Explores governance through Self-organized networks (where stakeholders collaborate informally). Brokered networks (where a central organization coordinate efforts). This often applied to policy networks and public service delivery.

Over the past two decades, the network form of governance has experienced rapid growth, attracting considerable academic interest. However, a comprehensive theory explaining this governance model has yet to be developed, and a clear, theoretically consistent definition remains absent. This article aims to fill that gap by presenting a theory that identifies the conditions under which network governance precisely defined has a comparative advantage, making its emergence and success more likely (Fulda, Li and Song, 2012).

An ideal framework should combine transaction cost economics with social network theories, proposing that network governance arises in response to specific exchange conditions, including asset specificity, demand uncertainty, task complexity, and frequency. These conditions encourage institutions to embed their transactions within network structures, allowing them to leverage social mechanisms for coordination and protection. When all these factors align, network governance proves more effective than both hierarchical and market-based approaches in facilitating adaptation, coordination, and safeguarding of exchanges (Ding and Liu, 2011).

Adaptive Governance Theory

This governance theory was developed in response to complex, dynamic systems like environmental management. It emphasizes flexibility, learning, and feedback mechanisms. Key scholars like Hinkel, Bots and Schlüter (2014) states that this theory encourages multi-level collaboration and cross-sector partnerships. In a nutshell, adaptive governance has emerged from the convergence of two major areas of study, the application of ecological systems theory to natural resource management. This is pioneered by Buzz Holling and later expanded by the Resilience Alliance—and research on self-governing institutions, led by Ostrom (2008). Both fields take an integrative approach, and the adaptive governance literature draws upon concepts from political economy, environmental and resource economics, experimental economics, evolutionary game theory, organizational theory, ecology, systems theory, and complex systems science.

Holling (1978) and his collaborators introduced the concept of adaptive management as a critique of traditional "centralized expert management," which often overlooked the complexity and uncertainty of ecosystems. This could be a best way to ensure that collaborative governance is emphasized. Their alternative approach treated natural resource management as a series of experiments aimed at both improving resource management outcomes. Over time, this perspective contributed to broader theories on system dynamics and regime shifts on collaborative governance.

Early contributions to collaborative governance focused on advocating for adaptive management (Holling, 1978) and critiquing centralized expert control (Holling and Meffe, 1996). Later studies examined real-world implementations of adaptive management in specific regions and resource sectors (Hatfield-Dodds, Nelson and Cook, 2007). These case studies revealed that collaborative governance has not always been applied in a precise or "scientific" manner as originally envisioned. However, they also suggested that the practical, iterative, and sometimes messy nature of real-world resource management has certain advantages over the theoretical ideal (Brunner et al., 2005). This affects the way African countries apply the collaborative governance.

Other researchers have pointed out challenges in collaborative governance in practice (Allan and Curtis, 2005). For example, Sutherland et al. (2006) noted that while hypothesis testing is a sound principle, it is rarely executed in practice due to the significant changes required in management approaches and the political risks involved.

These insights have spurred further theories on governance evolution and sustainability-focused governance principles (Hatfield-Dodds, Nelson and Cook, 2007). The literature on adaptive governance is expanding rapidly, though it remains a relatively new field. A literature search for "adaptive" and "governance" identified 60 references, with half appearing between 2003 and 2006. However, only nine references specifically used the phrase "adaptive governance," all of which were published in the last few years.

Co-Production Theory

This theory suggests that citizens actively participate in public service delivery rather than being passive recipients. Ostrom (2009) introduced the idea that governance is more effective when citizens and governments share responsibilities. This theory is mostly applied in local governance, public services, and community-led initiatives.

Co-production is a method used in developing and delivering public services and technology, where citizens and other key stakeholders play an active role in the process. This approach is increasingly seen as a shift in public administration, as it redefines how public services are designed, and policies are created. Unlike traditional methods, co-production involves citizens not just as consultants but as participants in the planning, design, oversight, and management of services.

Public Value Governance (Moore, 1995)

Fuhrer and Moore (1995) argues that governance should focus on creating public value rather than just efficiency. They encourage broad stakeholder engagement and co-creation of policies. They further emphasize leadership in navigating complex governance challenges. Public Value Governance (PVG) is a theoretical and practical approach to public administration and management that emphasizes responsiveness to democratically formulated goals and preferences, focusing on creating value for the public through services, laws, and regulations. This is fundamental for collaborative governance and African leaders can learn a lot from this theory.

There are key principles that are aligned with the PVG this includes responsiveness: Public managers, policies, processes, and institutions should be responsive to the needs and preferences of citizens. This is a good contribution for collaborative governance and good governance for African leaders. Public Value Creation: PVG focuses on creating value for the public through services, laws, regulations, and other government actions. Fairness and Trust: It emphasizes the importance of fairness, trust, and accountability in public administration. Accountability: Public administrators should be accountable for their actions and decisions, ensuring that they are acting in the public interest. Transparency: Public information and decision-making processes should be transparent and accessible to the public. Participation: Citizens should be involved in the decision-making processes that affect them.

RESEARCH METHODOLOGY

This study employs a qualitative research design with a descriptive and exploratory approach. The methodology is based on secondary data collection, focusing on existing literature, policy documents, and reports on international collaborative governance in Africa. The research aims to synthesize findings from various sources to understand the key challenges faced by international governance initiatives on the continent (Saharan et al., 2024).

Data Collection Methods

Data was gathered from multiple secondary sources, including Academic Journals: Peer-reviewed articles discussing international governance challenges, regional cooperation, and policy implementation in Africa. Books and Reports: Publications from international organizations such as the United Nations (UN), African Union (AU), and World Bank, which provide insights into governance frameworks and challenges. Government and Institutional Reports: Official documents from African governments and intergovernmental organizations that highlight policy responses and collaboration efforts. News Articles and Case Studies: Media reports and documented case studies that offer practical examples of international governance challenges (Mazhar et al., 2021).

Data Analysis

The collected data was analysed using qualitative content analysis. Key themes and patterns were identified in the literature to highlight the most pressing challenges of international collaborative governance in Africa. These themes include:

- Institutional weaknesses and political instability.
- Diverging national interests among African states.
- Bureaucratic inefficiencies and policy inconsistencies.
- Dependence on foreign aid and external influence.
- Limited stakeholder engagement and capacity constraints.

A thematic coding process was also used to organize findings from different sources and draw comparative insights across different regions and governance frameworks (Zainudin, 2012).

Data Coding

The process of coding in qualitative analysis refers to tagging text data with labels that identify important concepts or themes. In the context of this research, codes were applied to highlight: Governance Challenges: Issues like political instability, corruption, power asymmetries, and lack of capacity. Collaboration Mechanisms: Methods and strategies employed in governance initiatives, such as multilateral negotiations, partnerships, and capacity-building programs. Regional Context: Specific challenges and dynamics unique to the African context, such as socio-economic factors, cultural diversity, or historical factors (Blair, 2015).

The coding involves both inductive approaches (developing codes based on the data) and deductive approaches (using predefined categories from literature or theory).

Thematic Analysis

After coding, the next step was to group similar codes into broader themes. These themes answered key research questions, such as:

- What are the main challenges that international governance initiatives face in Africa?
- What are the factors that contribute to the success or failure of collaborative governance efforts in the region?
- How do regional actors and stakeholders contribute to or hinder effective collaboration?

Themes were organized around core issues like governance challenges, cooperation dynamics, stakeholder involvement, and institutional support. One of the main objectives of the study was to synthesize findings from different sources. This involves integrating various themes and comparing insights across studies, reports, and documents. The analysis focussed on challenges and solutions reported across different sources. The study also looked at how discrepancies in international collaborative governance is viewed in Africa compared to other regions (Terry et al., 2017).

The study linked the themes to theoretical frameworks and models of governance. For example, the study looked at the patterns of governance failure that fits with theories of power imbalance and post-colonial governance structures.

An essential component of analysing data was based on understanding the context in which the data was produced. This includes Africa's colonial history and how it affects current governance structures. Political and economic context on how political regimes, economic crises, or regional conflicts influence international collaborations. This includes the cultural and social context with regards to the role of cultural factors, ethnic diversity, and local governance practices in collaborative governance in Africa. Understanding these contextual factors is key to interpreting the challenges and outcomes of international governance initiatives (Riger and Sigurvinsdottir, 2016).

Final Interpretation

The final step involves drawing conclusions based on the synthesized data. For this study, the final output highlights key governance challenges, summarizing the primary obstacles facing international governance initiatives in Africa. The study is offering recommendations for improvement by offering insights into how international collaborative governance could be strengthened on the continent, based on the findings. This includes how does the study contribute to the theoretical understanding of collaborative governance in the African context.

By following this structured approach to data analysis, the research provides a comprehensive understanding of the complex dynamics of international collaborative governance in Africa and offer insights into how these initiatives can be improved moving forward (Braun and Clarke, 2024).

Reliability and Validity

To ensure reliability and validity, data was sourced from reputable institutions and peer-reviewed studies. Cross-referencing multiple sources helped to verify the consistency of findings and minimize biases. Additionally, conceptual frameworks from governance and political science literature were used to interpret the findings in a structured manner (Izah, Sylva and Hait, 2023).

This methodology enables a comprehensive understanding of the challenges in international collaborative governance in Africa by integrating diverse perspectives from existing literature and data. The study provides a solid foundation for future research that may incorporate primary data collection through interviews and field studies.

The research methodology described involves systematic literature review, where data was collected from various existing sources, such as published literature, reports, and databases, rather than direct data collection through primary research methods like surveys or experiments (Sanchez, Weiner and Van Zelderen, 2022).

RESULTS AND FINDINGS

Collaborative governance in Africa faces a range of challenges that stem from historical, political, institutional, and social factors. Below is an in-depth discussion of the key challenges highlighted, along with examples of how these issues manifest across various sectors:

Historical Context and Colonial Legacies

- **Power Imbalances:** The colonial era left behind unequal power dynamics, with some groups enjoying privileges while others were marginalized. These power imbalances often persist today, especially in resource distribution and political representation. For example, in post-colonial countries, governance structures may still be heavily influenced by elites who were once aligned with colonial powers, making it harder for marginalized communities to have a meaningful voice in governance decisions (Robinson, 2019).

- **Entrenched Structures:** Many African nations inherited centralized governance systems that were often hierarchical and undemocratic. The persistence of these colonial-era structures makes it difficult to adopt inclusive, decentralized governance models where diverse voices can be heard. In countries where local governance systems were weakened or replaced by colonial authorities, a lack of local political autonomy can hinder the establishment of collaborative governance frameworks.
- **Weak Institutions:** Weak governance structures in many African countries undermine effective policy implementation and collaborative governance. These weak institutions often lack the technical expertise, administrative capacity, and political will to engage with diverse stakeholders in meaningful ways. For instance, bureaucratic inefficiency, corruption, and inadequate legal frameworks often prevent collaborative governance initiatives from being successful.
- **Lack of Capacity:** There is a significant capacity gap within both government and civil society organizations when it comes to engaging in collaborative governance. Often, local NGOs, community-based organizations, and even government departments lack the skills, resources, and training needed to participate in meaningful collaboration. Capacity-building programs, which are crucial for fostering effective engagement, are often underfunded or overlooked.
- **Funding Constraints:** Financial limitations also pose a significant challenge. Governments in many African countries struggle with budget deficits and are unable to allocate sufficient funds for governance initiatives, let alone for participatory processes or stakeholder engagements. This often leads to ad-hoc and fragmented collaborative efforts, which lack sustainability.
- **Political Instability:** Political instability, including coups, civil unrest, or fragile democracies, can disrupt the continuity of governance systems and make collaborative processes difficult. In conflict zones, where governance structures are either weak or non-existent, it is extremely challenging to establish trust or engage in cooperative decision-making. For example, the Democratic Republic of Congo has experienced decades of political instability, which has hindered efforts to implement collaborative governance across various sectors.
- **Lack of Trust:** One of the major barriers to collaborative governance is the pervasive lack of trust between key actors governments, civil society, and the private sector. This mistrust often stems from a history of top-down governance and a lack of transparency. The challenge is particularly acute in countries with a history of political repression, where civil society groups may be wary of government promises to include them in decision-making.
- **Conflicting Interests:** A key challenge in collaborative governance is balancing the conflicting interests of various stakeholders. For instance, in resource-rich countries, local communities, the government, and multinational corporations have divergent interests, such as in the case of oil and mineral extraction. Negotiating these differences and creating win-win solutions can be extremely difficult. The conflicting priorities often make it hard to reach consensus on policy decisions or even to maintain the engagement of all parties.
- **Cultural Factors:** Cultural norms and values influence the ways people engage in governance processes. In some African societies, traditional governance structures still play a significant role, and these structures may not align with modern democratic governance practices. Furthermore, hierarchies based on age, gender, or ethnicity can affect how individuals or groups participate in decision-making processes. In some cases, women, youth, and marginalized ethnic groups are excluded from governance conversations, reducing the inclusiveness of collaborative efforts.
- **Top-Down Approach:** Despite the push for more collaborative and inclusive governance models, many governments in Africa continue to operate with a top-down approach to decision-making. This approach can stifle grassroots participation and undermine efforts to engage citizens in decision-making processes. For example, in the management of natural resources, governments often make decisions without consulting local communities, leading to frustration and resistance from those directly affected.
- **Extractive Industries:** The extractive sector, particularly mining and oil, is fraught with governance challenges. Disputes over resource control, environmental degradation, and revenue distribution are common. In countries like Nigeria and Angola, the extraction of oil has led to conflicts between the government, multinational companies, and local communities. Collaborative governance is difficult in such environments because of the vast wealth at stake and the powerful interests involved. Often, these industries are governed by opaque deals, which undermine trust and impede genuine collaboration.

While there are significant challenges to implementing collaborative governance in Africa, addressing these issues is essential for improving decision-making and development outcomes. Efforts to overcome colonial legacies, build stronger institutions, foster trust, and involve local communities in decision-making processes will be key to achieving more effective and inclusive governance. Collaborative governance can be a powerful tool for addressing complex issues in sectors such as resource management, health, and conservation, but it requires

sustained effort, capacity-building, and political will to overcome the barriers that currently hinder its success (Shalom, 2023).

Key Challenges of Collaborative Governance in Africa

According to findings of this study and table 1 below, weak institutional capacity refers to the inability of institutions such as government agencies, regulatory bodies, or public service organizations to effectively carry out their mandates. This can stem from inadequate staffing, lack of training, outdated systems, poor leadership, or unclear roles and responsibilities. When institutions are weak, it undermines the efficiency and credibility of governance, making it difficult to enforce laws, manage public resources, or deliver services. This often leads to delays, inefficiencies, and a lack of accountability in both public and private sectors (Afful-Koomson and Owusu, 2014).

Political instability is also characterized by frequent changes in leadership, civil unrest, or weak rule of law creates an uncertain environment that hinders long-term planning and development. It discourages investment, both domestic and foreign, and weakens trust in government. Corruption exacerbates these problems by diverting resources away from essential services and infrastructure toward private gain. It erodes public trust, perpetuates inequality, and often results in poor policy decisions driven by personal or political interests rather than the common good (Shava, 2023).

Public participation is crucial in a democratic and inclusive decision-making process. When citizens and civil society groups are excluded from policy discussions, planning, and implementation, it often leads to policies that don't reflect public needs or local realities. Lack of participation also weakens transparency and accountability, leaving space for manipulation by powerful elites or special interest groups. Inclusive governance, on the other hand, promotes ownership, enhances legitimacy, and leads to more sustainable outcomes.

Limited financial, human, and technical resources are a major barrier to effective governance and development. Without adequate funding, governments cannot build infrastructure, provide essential services, or invest in capacity building. Human resource shortages can result in poor service delivery and hinder institutional growth, especially when skilled professionals migrate to better opportunities elsewhere. Additionally, the lack of access to modern technology or data systems limits efficiency and innovation in public administration (Kamara, 2017).

Stakeholders—including government bodies, private sector actors, civil society, and local communities—often have competing goals and priorities. For example, economic interests may conflict with environmental sustainability, or national policies may clash with local community needs. These conflicts can stall progress, cause delays in implementation, or even lead to outright project failure. Effective coordination mechanisms, negotiation, and stakeholder engagement strategies are essential to harmonize interests and promote collaboration.

Table 1. Challenges of Collaborative Governance in Africa.

Challenge	Description	Example Country/Region
Weak Institutional Capacity	Poorly resourced government agencies, lack of trained personnel, and inefficient bureaucracies.	South Sudan, DRC
Political Instability & Corruption	Frequent changes in leadership, corruption, and lack of transparency hinder governance.	Nigeria, Zimbabwe
Lack of Public Participation	Limited citizen involvement due to lack of awareness, political suppression, or exclusionary policies.	Ethiopia, Uganda
Resource Constraints	Limited financial and technical resources to support governance structures.	Malawi, Chad
Conflicting Interests	Different stakeholders (government, private sector, civil society) often have competing agendas.	Kenya, South Africa

Figure 1 below as per the findings by the researcher states that corruption is a significant barrier to development, undermining trust in public institutions and draining resources meant for public services. An 80% severity suggests that corruption is widespread and systemic, with transparency mechanisms either weak or poorly enforced. It can deter investment, enable abuse of power, and limit the effectiveness of policies and programs. Implementation of anti-corruption reforms, transparency initiatives (like open data portals), and independent watchdogs are crucial for progress.

High political instability whether due to frequent government changes, civil unrest, or conflict creates an unpredictable environment that stifles long-term planning and investment. A 70% severity indicates considerable volatility. Strengthening democratic institutions, promoting inclusive governance, and enhancing conflict resolution mechanisms could help stabilize the situation.

Resource limitations (financial, human, natural) restrict the ability of governments and organizations to deliver services or implement programs. At 65%, this suggests that while resources exist, they are either inadequate or inefficiently allocated. Strategic resource mobilization, donor engagement, and efficient allocation (including reducing wastage) are essential responses.

Weak institutions lack the capacity, independence, or legal grounding to enforce laws, implement policies, or uphold accountability. A 60% score indicates moderately severe issues that could be holding back progress. Capacity building, legal reforms, and decentralization could help strengthen these frameworks.

Bureaucratic red tape, though not the most severe, still represents a barrier to efficiency and innovation. At 50%, it's a significant enough issue to impact service delivery, delay processes, and frustrate stakeholders. Administrative reforms, digitalization, and streamlining procedures can improve bureaucratic efficiency.

Excluding key groups (e.g., civil society, marginalized communities, private sector) from decision-making leads to policies that lack buy-in or relevance. At 45%, this is a moderate issue, but one that can escalate if left unaddressed. Fostering inclusive governance and participatory planning can build trust and improve outcomes.

Challenges in data availability, quality, or accessibility can hamper evidence-based decision-making. A 40% severity suggests this is a problem, though not yet critical. Investing in data infrastructure, promoting open data policies, and improving inter-agency coordination can significantly enhance transparency and effectiveness.

The data paints a picture of a system struggling under the weight of systemic governance challenges especially corruption and instability while also dealing with limited capacity and exclusionary practices. Prioritizing anti-corruption, institutional strengthening, and inclusive, data-informed governance would likely yield the most immediate and impactful benefits.

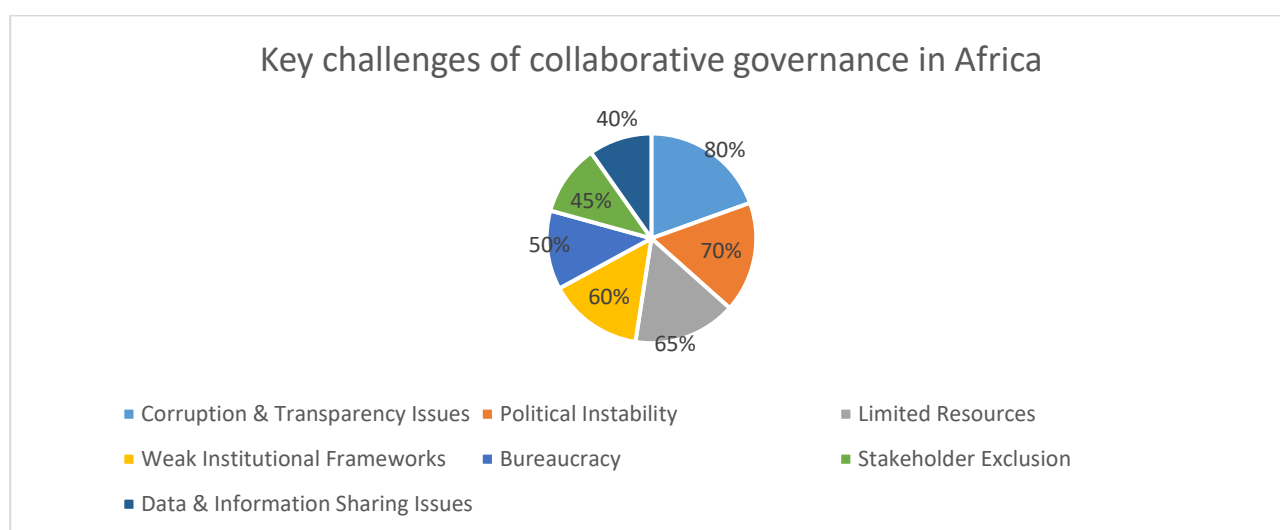


Figure 1. Key Challenges of Collaborative Governance in Africa.

CONCLUSIONS

International collaborative governance is essential for addressing complex global and regional challenges, but it faces significant obstacles. This study highlights key impediments, including sovereignty concerns, power imbalances, enforcement difficulties, and institutional weaknesses, particularly in the African context. These challenges undermine the effectiveness of cooperative efforts and hinder equitable decision-making.

To enhance international governance, innovative mechanisms are needed to strengthen institutional capacity, promote equitable participation, and improve enforcement frameworks. Addressing political instability, fostering trust among stakeholders, and ensuring greater local ownership of collaborative initiatives are also critical. Future research should explore practical solutions to these challenges, with a focus on context-specific approaches that enhance governance effectiveness on both global and regional scales.

REFERENCES

- Afful-Koomson, T. and K. Owusu (2014). *Collaborative governance in extractive industries in Africa*, African Books Collective.
- Allan, C. and A. Curtis (2005). "Nipped in the bud: why regional scale adaptive management is not blooming." *Environmental Management* 36: 414–425.

- Ansell, C. and A. Gash (2008). "Collaborative governance in theory and practice." Journal of public administration research and theory **18**(4): 543–571.
- Bingham, L. B. (2011). "Collaborative governance." The SAGE handbook of governance: 386–401.
- Blair, E. (2015). "A reflexive exploration of two qualitative data coding techniques." Journal of Methods and Measurement in the Social Sciences **6**(1): 14–29.
- Braun, V. and V. Clarke (2024). "Supporting best practice in reflexive thematic analysis reporting in Palliative Medicine: A review of published research and introduction to the Reflexive Thematic Analysis Reporting Guidelines (RTARG)." Palliative medicine **38**(6): 608–616.
- Brinkerhoff, J. M. (2016). Institutional reform and diaspora entrepreneurs: The in-between advantage, Oxford University Press.
- Brunner, B., et al. (2005). "A model for oxygen and sulfur isotope fractionation in sulfate during bacterial sulfate reduction processes." Geochimica et Cosmochimica Acta **69**(20): 4773–4785.
- Chanie, P. and P. B. Mihiyo (2013). Thirty years of public sector reforms in Africa: selected country experiences, African Books Collective.
- Ding, R. and F. Liu (2011). "A social network theory of stakeholders in China's Project Governance."
- Emerson, K. and T. Nabatchi (2015). Collaborative governance regimes, Georgetown University Press.
- Fuhrer, J. C. and G. R. Moore (1995). "Monetary policy trade-offs and the correlation between nominal interest rates and real output." The American Economic Review: 219–239.
- Fulda, A., et al. (2012). "New strategies of civil society in China: A case study of the network governance approach." Journal of contemporary China **21**(76): 675–693.
- Hatfield-Dodds, S., et al. (2007). "Adaptive governance: An introduction and implications for public policy."
- Hinkel, J., et al. (2014). "Enhancing the Ostrom social-ecological system framework through formalization." Ecology and Society **19**(3).
- Holling, C. S. (1978). Adaptive environmental assessment and management, John Wiley & Sons.
- Holling, C. S. and G. K. Meffe (1996). "Command and control and the pathology of natural resource management." Conservation biology **10**(2): 328–337.
- Izah, S. C., et al. (2023). "Cronbach's alpha: A cornerstone in ensuring reliability and validity in environmental health assessment." ES Energy & Environment **23**: 1057.
- Kamara, R. D. (2017). "Creating enhanced capacity for Local Economic Development (LED) through collaborative governance in South Africa."
- Lima, V. (2021). Collaborative governance for sustainable development. Peace, justice and strong institutions, Springer: 79–90.
- Mazhar, S. A., et al. (2021). "Methods of data collection: A fundamental tool of research." Journal of Integrated Community Health **10**(1): 6–10.
- Obeng-Odoom, F. (2020). "The African continental free trade area." American Journal of Economics and Sociology **79**(1): 167–197.
- Osimen, G. U., et al. (2024). "Democratising Continental Peacebuilding Architecture in Africa: Strategy for Attainment of Agenda 2063 of the African Union." Journal of African Union Studies **13**(3).
- Ostrom, E. (2008). "Institutions and the environment." Economic affairs **28**(3): 24–31.
- Ostrom, E. (2009). Understanding institutional diversity, Princeton university press.
- Riger, S. and R. Sigurvinsdottir (2016). "Thematic analysis." Handbook of methodological approaches to community-based research: Qualitative, quantitative, and mixed methods: 33–41.
- Robinson, A. L. (2019). Colonial rule and its political legacies in Africa. Oxford Research Encyclopedia of Politics.
- Saharan, V. A., et al. (2024). Introduction to research methodology. Principles of research methodology and ethics in pharmaceutical sciences, CRC Press: 1–46.
- Sanchez, D. R., et al. (2022). "Virtual reality assessments (VRAs): Exploring the reliability and validity of evaluations in VR." International Journal of Selection and Assessment **30**(1): 103–125.
- Shalom, E. (2023). "Impact of Colonialism on Indigenous Political Structures." International Journal of Historical Studies and Civic Affairs **1**(1): 1–10.
- Shava, E. (2023). Network and collaborative governance in Africa. Handbook of Public Management in Africa, Edward Elgar Publishing: 300–315.
- Sutherland, W. J., et al. (2006). "The identification of 100 ecological questions of high policy relevance in the UK." Journal of Applied ecology **43**(4): 617–627.
- Terry, G., et al. (2017). "Thematic analysis." The SAGE handbook of qualitative research in psychology **2**(17-37): 25.
- Zainudin, A. (2012). "Research methodology and data analysis." UniversitiTeknologi MARA Publication Centre (UiTM Press), Shah Alam.

